
EXTRAORDINARY ANNUAL GENERAL MEETING OF ABB, SEPTEMBER 7, 2022

PETER VOSER

Chairman of the Board of Directors

On the occasion of our Annual General Meeting in March of this year, I announced that the Board of Directors would consider the option of spinning off the turbocharging division into an independent business. Over the past few months, we have carefully assessed the situation and come to the unanimous decision that making our turbocharging business independent is in the best interests of both ABB and the business itself. That is why we are presenting you, dear shareholders, with the corresponding proposal today for your vote and approval.

This is an important strategic step for both ABB and the turbocharging business: It will allow ABB to concentrate on its core businesses of electrification and automation, in line with our strategy. And it will enable the turbocharging business to operate with more flexibility and agility as an independent company going forward. This will drive additional value creation potential for ABB and for the division, which will operate independently in the future.

If you vote in favor of this transaction, as a shareholder you will receive one Accelleron share as a dividend in kind for every 20 ABB shares that you hold. The Accelleron shares are due to be listed and traded on the SIX Swiss Exchange starting on October 3.

This will mark a new chapter for Accelleron and ABB almost 100 years after the first industrial turbocharger was produced at the current site in Baden. The development of this business has helped to make Baden an industrial center and strengthen ABB's global reputation as an innovative technology company. Accelleron will now continue the story of this Swiss industrial champion, with which generations of employees as well as customers and partners around the world have identified.

I am convinced that this new chapter will also be a resounding success. And there are good reasons for that:

Firstly, the spin-off of the turbocharging business comes at a time of fundamental upheaval in industry, which presents not only major challenges but also numerous opportunities. The ongoing reorganization of global supply chains away from highly globalized industrial sourcing and production, coupled with the strengthening of local and regional production as well as the bundling of core competencies at these locations will all work in Accelleron's favor. In such a changing environment, the ability to maneuver independently is a considerable advantage.

Secondly, pressure from investors, politicians and society to reduce emissions and use existing resources more efficiently is a tremendous opportunity for Accelleron. Our turbocharging business has been at the forefront of innovation in the industry for decades. Today, it is a leader in the development and production of highly efficient turbochargers, which will continue to play a key role in improving the performance of engines as they move to low-carbon alternative fuels. In particular, Accelleron will make a

substantial, long-term contribution to decarbonizing shipping and power generation. Its growth prospects are correspondingly positive.

Thirdly, Accelleron has an excellent financial profile with a strong capital base, robust cash flow and better-than-average profitability compared with other businesses in the industry. We believe that this will allow the company to continue leading the industry in terms of investment in research and development, which is critical to maintaining Accelleron's competitiveness and market leadership.

Finally, there remains our mutual understanding that we can always be a little bit better – something that Accelleron demonstrates through its strong capacity for innovation with 30 to 50 new patents each year. At the same time, our technological expertise in reducing CO₂ emissions from high-performance turbochargers will enable us to make a concrete contribution to a more sustainable society. After all, partnerships are a key driver of success and growth and that applies as much to investors as it does to customers and employees.

As ABB shareholders, you will also be part of Accelleron, a world-leading and financially successful company with excellent prospects. It has an outstanding technology and market position in its sector, loyal customers, a strong and experienced management team and a highly motivated workforce. The business is a true gem of Swiss industry, which will be able to play even better to its strengths as an independent company. The Board of Directors is convinced that this transaction is in the best interest of ABB and Accelleron.

That is why I am asking you to approve the Board of Directors' proposal to spin off Accelleron Industries AG.

Thank you.