

#### Sensing



MAY 18, 2022

## ABB Capital Markets Day Process Automation Helsinki, Finland

#### Important notices

This presentation includes forward-looking information and statements including statements concerning the outlook for our businesses. These statements are based on current expectations, estimates and projections about the factors that may affect our future performance, including global economic conditions, and the economic conditions of the regions and industries that are major markets for ABB Ltd. These expectations, estimates and projections are generally identifiable by statements containing words such as "expects," "believes," "estimates," "targets," "plans," "outlook," "on track," "framework", "ambition" or similar expressions.

There are numerous risks and uncertainties, many of which are beyond our control, that could cause our actual results to differ materially from the forward-looking information and statements made in this presentation and which could affect our ability to achieve any or all of our stated targets or anticipated transactions.

#### The important factors that could cause such differences include, among others:

- Business risks associated with the volatile global economic environment and political conditions
- Costs associated with compliance activities
- Market acceptance of new products and services
- Changes in governmental regulations and currency exchange rates
- · General market conditions, and
- Such other factors as may be discussed from time to time in ABB Ltd's filings with the US Securities and Exchange Commission, including its Annual Reports on Form 20-F.

Although ABB Ltd believes that its expectations reflected in any such forward-looking statement are based upon reasonable assumptions, it can give no assurance that those expectations will be achieved. We caution that the foregoing list of factors is not exclusive, and you should not place undue reliance upon any forward-looking statements, including projections, which speak only as of the date made. We do not undertake or accept any obligation to release publicly any updates or revisions to any forward-looking statements to reflect any change in our expectations or any change in events, conditions or circumstances on which any such statement is based.

This presentation contains non-GAAP measures of performance. Definitions of these measures and reconciliations between these measures and their US GAAP counterparts can be found in the "Supplemental Reconciliations and Definitions" section of "Financial Information" under "Quarterly results and annual reports" on our website at <a href="https://www.abb.com/investorrelations">www.abb.com/investorrelations</a>. Reconciliations can be found on our website under "Process Automation Capital Markets Day 2022".

This presentation shall not constitute or form part of, or be construed as, an offer, invitation or recommendation to purchase, sell or subscribe for any securities in any jurisdiction or a solicitation of any offer to purchase, sell or subscribe for any securities in any jurisdiction and neither the issue of the information nor anything contained herein shall form the basis of or be relied upon in connection with, or act as any inducement to enter into, any investment activity. This presentation should not be construed as a prospectus or offering document and investors should not subscribe for or purchase any shares in ABB Ltd or any affiliate thereof on the basis of or in reliance on the information contained in this presentation. The spin-off and IPO referred to in the presentation will be undertaken, if at all, in transactions not subject to the registration requirements of the Securities Act of 1933 or the Securities Exchange Act of 1934.

#### Sensing

#### INTEGRATED SYSTEMS

4 DIGITAL

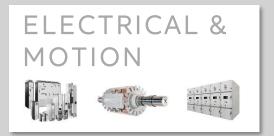


3 AUTOMATION











#### Sensing

What this session will be about

Sensing business introduction

**Instrumentation** transformation

Analytical growth strategy

4 Sustainability and Digital

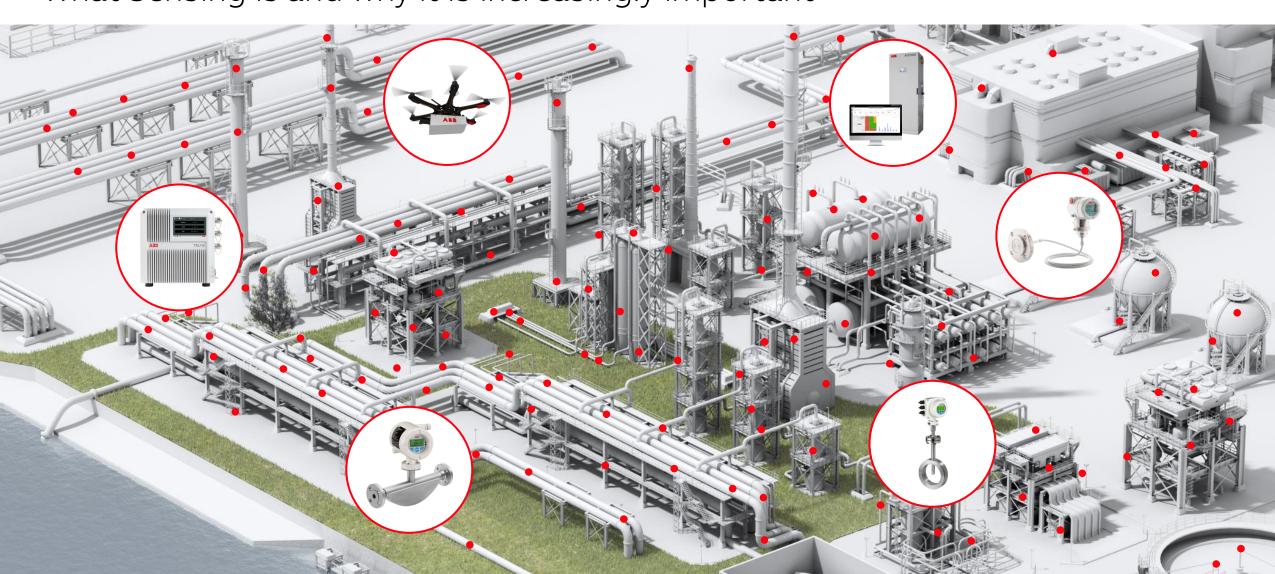


**Jacques Mulbert**Division President,
Measurement & Analytics



#### The role of Sensing in Process Automation

What Sensing is and why it is increasingly important



#### We are partner of choice for sensing devices

Sensing offering

#### Instrumentation

# 1-5

Market position

~\$10B market size

~\$0.5B revenues



Temperature

Pressure

Flow & Flow Computers

Level

#### **Analytical**

# 1-2

Market position

~\$4B market size

~\$0.5B revenues



# Continuous Gas Analyzers Fourier Transform Infrared Spectroscopy Gas Chromatographs System Integration

#### Specialized sensing

# 1-2

Market position

~\$1B market size

~\$0.2B revenues





Roll Force & Strip Tension
Pillow Block Weighing
Quality Management System



#### **Sensing in Process Automation**

Attractive market

# \$15B



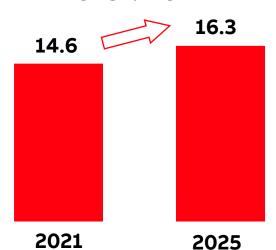




• Semiconductors

#### Market size

**CAGR: 4-5%** 











Power Gen



Cement, P&P



ල් Others

#### Market dynamics

#### **Production** effectiveness



#### **Energy** transition



#### **Environmental** requirements



#### **Digital** growth



#### **Sensing strategy**

Instrumentation

#### Instrumentation



**TRANSFORMATION** 

#### **Analytical**



**GROWTH** 

#### Specialized sensing



**GROWTH** 

#### Performance improvement journey

Instrumentation transformation

#### **Completed**



- Integrated highly specialized
- Reduced manufacturing footprint by ~30%

legacy brands

Rightsized workforce

#### **Implementing**



- Operational improvement
- ABB Way more effective organization
- Product range consolidation
- Granular portfolio pruning

#### Ramping up





Pricing



Focus on targeted industry segments



Innovation



Service and Digital growth

Transform the Business Line by end of 2023





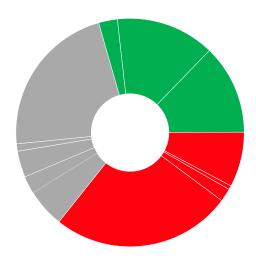
#### Driving performance through granular portfolio management

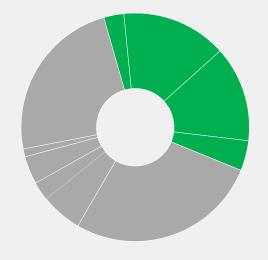
Instrumentation

**Start 2021** 

**End 2022** 

2023





Complete transformation

Stability

Profitability

Growth

#### Instrumentation

Focus on targeted industry segments – with unique technology and solutions

#### AquaMaster 4



Remote (>100km) solution to reduce water losses

Accurate measurement for billing with low power consumption

#1

#### SwirlMaster



Measuring flow to preserve natural resources

Unique product in our portfolio for energy measurement (temperature & flow)

#1 - unique

#### Non-Invasive Temperature



Safer way of measuring process temperature

"Ease of installation" reduces customer costs without sacrificing measurement quality

#1

#### SensyMaster



Measuring H2 in low pressure condition ensuring green energy

State of the art digital verification services

#



#### **Europe's largest battery factory**

Our solutions help in all stages of the battery production process



- Full Process Automation system offering
- Thereof Sensing:
  - Instrumentation
  - Positioners
  - Water analyzers
  - Digital portfolio with verification software, Field Information Manager



#### Customer benefit

- Helping Northvolt produce the world's greenest batteries
- Optimized operations and simplified asset management through connectivity and digital



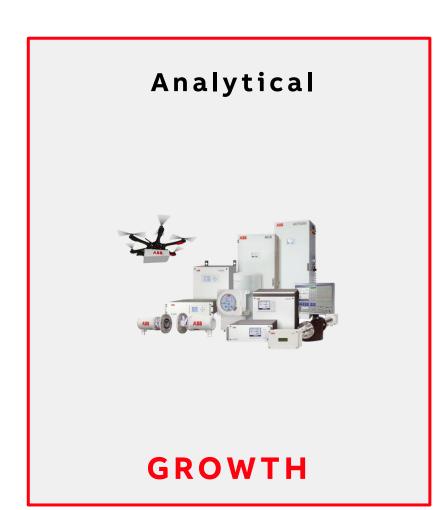
#### Sensing strategy

Analytical

#### Instrumentation



**TRANSFORMATION** 



#### Specialized sensing



**GROWTH** 

#### Positioned for growth where industry and society invest most

Enabling the world to improve productivity and sustainability

Improving production efficiency

Emissions monitoring & regulatory compliance

Greenhouse gas reduction & climate change impact









#### **#1** in Analytical globally

Broadest and deepest analyzer portfolio

# Growth

Growth

**Profitability** 

#### **Analytical strategic priorities**



#### **Growth: organic and M&A**

Enhance our strong position in environmental segment

Strengthen market leadership position



#### **Innovation**

Combine core technologies with innovative digital solutions



#### Service and digital

Secure long-term revenues through data as a service and alternative finance models

#### ABB Ability™ Genix Datalyzer for emission monitoring

From preventive to predictive approach for major cement manufacturer



- ABB Ability™ Genix Datalyzer
- Cloud-based, fleetwide overview of installed base

#### Customer benefit

- Lean operation and cost-effective maintenance through "Fleet remote solutions"
- Moving forward from preventive to predictive approach
- Meet environmental regulations reducing operational and maintenance costs



#### **Specialized sensing**

#### Instrumentation



**TRANSFORMATION** 

#### **Analytical**



**GROWTH** 

#### Specialized sensing



**GROWTH** 

#### **Specialized sensing**

Critical offering for Pulp & Paper and Metals industries





#### We are much more than great sensors

Positioned at the intersection of sustainability and digital

Fleet optimization and data analytics Raw material Customer value consumption **Emission** optimization monitoring Energy management Asset **Asset monitoring** management **Monitoring** Software as a service

**Digital** service





Verification for measurement devices



Condition monitoring for measurement devices



My Measurement Assistant



Dynamic QR code for analyzers



Remote visual support



Remote assistance



Mobile gas leak detection



Genix Datalyzer



### Driving sensing towards sustainable performance

- Sensing
  - At the intersection of sustainability and digital

Instrumentation
Transform the business

Analytical
Grow organically and through M&A



#